

# SALES EVOLUTION

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**FROM CORPORATE  
WORLD ...**



**Incumbent**

**...TO STARTUP  
GRIND**



**Challenger**

# THE EVOLUTION OF B2B SALES

Three trends influencing B2B buying today



**Abundance  
of Choice**



**Salesmen  
Distrust**



**Customer  
Sophistication**

**#1**

**ABUNDANCE OF CHOICE**

THIS IS AS TRUE FOR B2C...

your brand



# AS IT IS FOR B2B

**Advertising & Promotion**

**Display & Programmatic Advertising**

**Search & Social Advertising**

**Native/Content Advertising**

**Video Advertising**

**Print**

**Content & Experience**

**Email Marketing**

**Content Marketing**

**Optimization, Personalization & Testing**

**DAM & MRM**

**SEO**

**Marketing Automation & Campaign/Lead Management**

**CMS & Web Experience Management**

**Social & Relationships**

**Call Analytics & Management**

**Events, Meetings & Webinars**

**Social Media Marketing & Monitoring**

**Advocacy, Loyalty & Referrals**

**Influencers**

**Community & Reviews**

**Conversational Marketing & Chat**

**Customer Experience, Service & Success**

**CRM**

**Commerce & Sales**

**Retail, Proximity & IoT Marketing**

**Channel, Partner & Local Marketing**

**Sales Automation, Enablement & Intelligence**

**Affiliate Marketing & Management**

**Ecommerce Marketing**

**Ecommerce Platforms & Carts**

**Data**

**Audience/Marketing Data & Data Enhancement**

**Marketing Analytics, Performance & Attribution**

**Mobile & Web Analytics**

**Dashboards & Data Visualization**

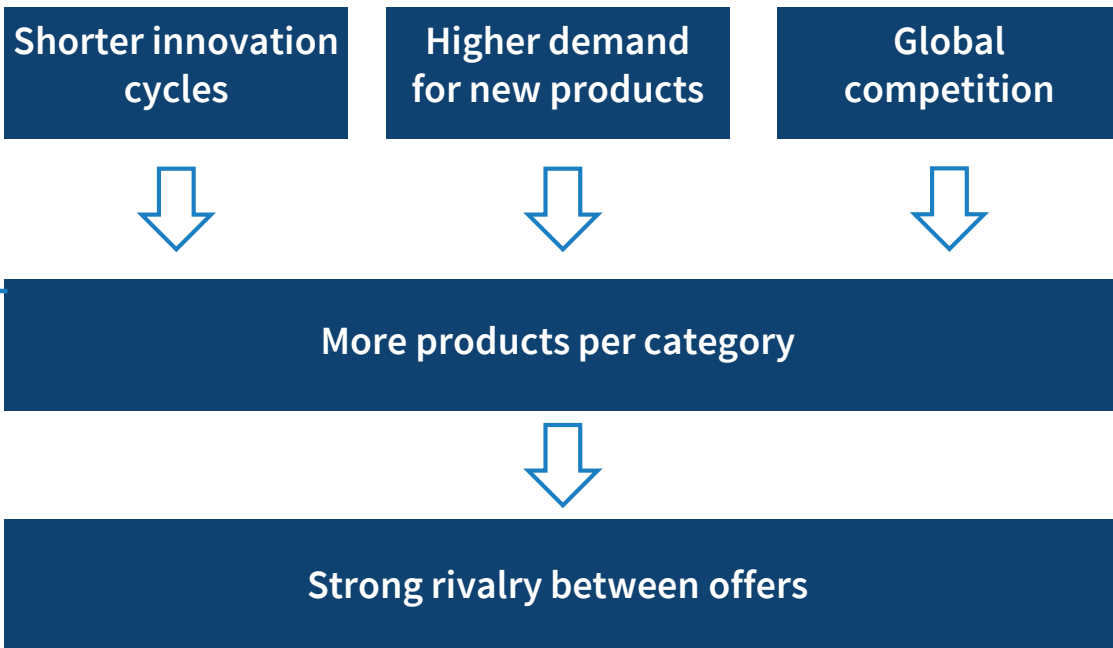
**Business/Customer Intelligence & Data Science**

**iPaaS, Cloud/Data Integration, RPA & Tag Mgmt**

**Marketing Technology Landscape ("Martech 5000")**  
Source: ChiefMartec

# WHY SO MUCH CHOICE IN B2B TECH?

Explaining the growth of product-led startups



**#2**

**MARKETING DISTRUST**



# MARKETING DISTRUST

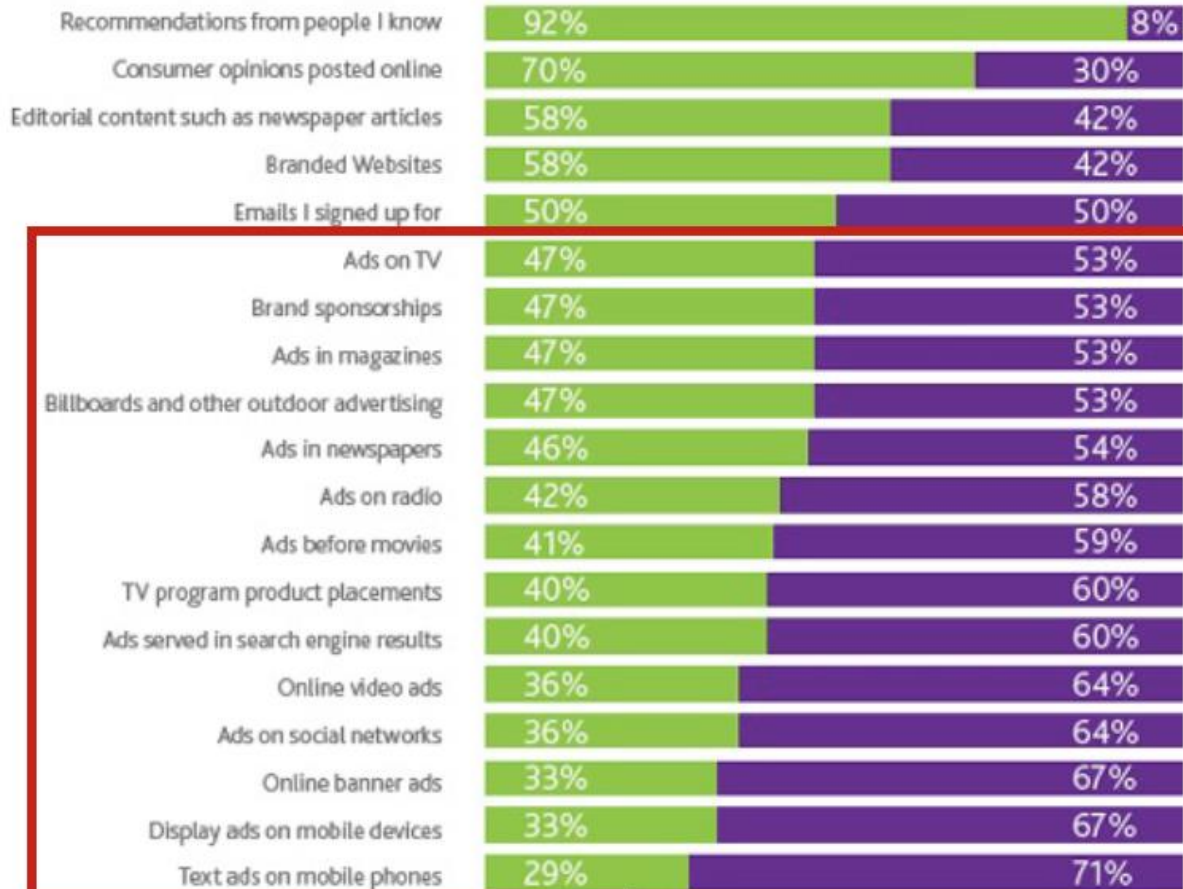
Marketing Communication has lost credibility

*“If you talked to people the way advertising talked to people, they’d punch you in the face”*

Global Average

Trust Completely/  
Somewhat

Don't Trust Much/  
At All



Source:  
**Nielsen Global Trust  
in Advertising (2015)**

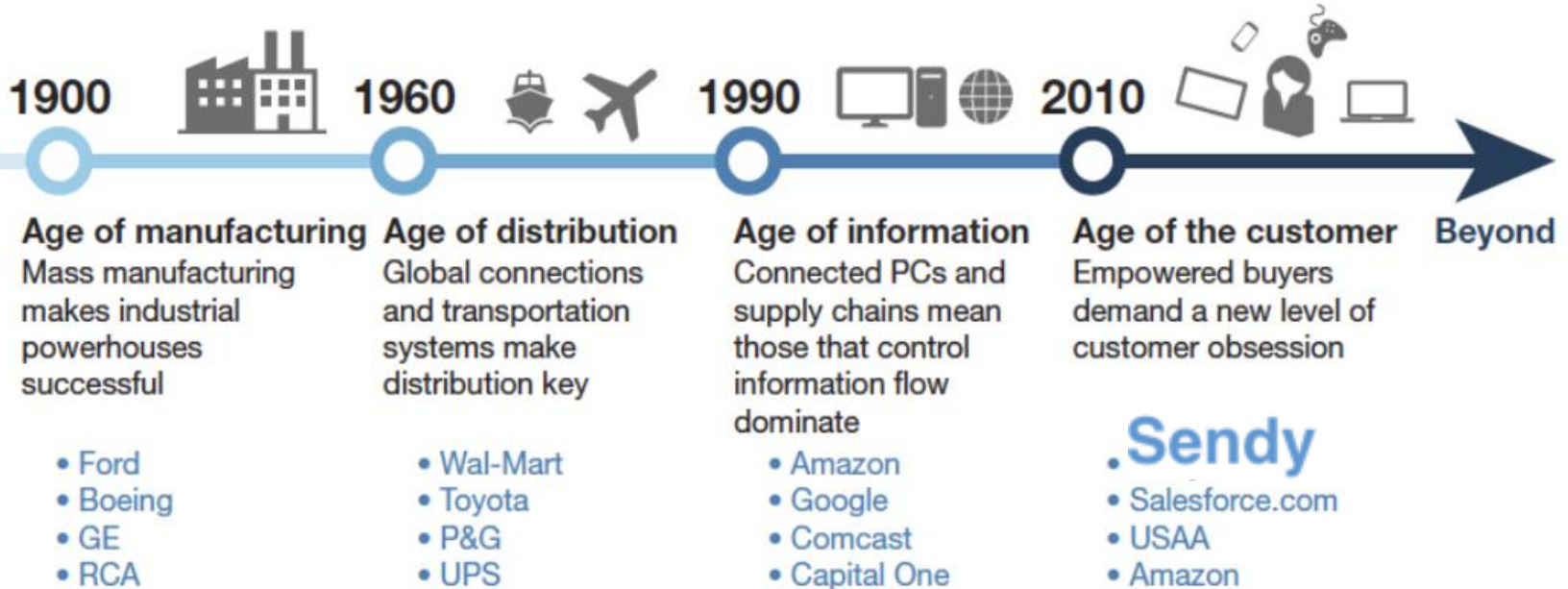
**#3**

**CUSTOMER SOPHISTICATION**

# CUSTOMER SOPHISTICATION

We're deep in the *Age of the Customer*

Spot any familiar names?



# CUSTOMER SOPHISTICATION

I want you to listen  
And understand



What's in it for  
me?



**Customers know the rules of the game.**

*They seek out the companies that  
appreciate them and add value to their lives/business.*

# **FOUR TIPS FOR GROWTH**

**#1**

**Avoid Price  
Wars**

#1

**Avoid Price Wars**

# Focus on **value selling**

There is cheaper B2B competition than ever before... and buyer requirements are more sophisticated than they've ever been.



**#1  
Avoid Price Wars**

**Price buyers are  
more price-focused  
than ever.**

*Needs are increasingly  
driven by a race to the  
bottom.*

**Value buyers are  
more discerning  
than ever.**

*Needs are increasingly based  
around services, branding and  
consultancy.*

*\*this is the  
majority*

**But whichever you choose...  
Commit to one side, then do that well.**

#2

Decide who you DON'T  
want to sell to

#2

**Decide who  
you don't  
want to sell to**

# Segment!

**Deselect customers (or segments) who will  
not provide you with the margin you need.**

**#3**

**Be clear on what your  
customer will pay for**

#3

**Be clear on what  
your customer  
will pay for**

## **Obsess over customer requirements**

Sales teams are often driven by short-term targets. Make sure you don't misunderstand, oversimplify and miscommunicate customer needs.

**#4**

**Sell outcomes,  
not products**

#4

**Sell outcomes,  
not products**

# **Know what you are *ultimately* selling**

**Consumers value outcomes more than the  
products that achieve these outcomes**

*e.g. greater business efficiency, better  
customer service, growth, etc.*

## EXERCISE:


“What are you **really** selling?”



Don't make it to this list.

**50 EXAMPLES OF  
CORPORATIONS  
THAT FAILED  
TO INNOVATE**

**VALUER**

 General Motors



**MOTOROLA**

**IBM**

**NOKIA**

 Polaroid



**Aol.**



xerox 

**Y**

  
**ATARI.**



# CLOSING THOUGHTS

*Always know more than your client.*

*Bring something to the party that nobody else knows.*

*The best time to get things done is at 7:30 in the morning.*

*When you're really good at something, you can get away with murder.*

# Thank you.



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